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United Nations Climate Change

International Olympic Committee

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AGENDA TIMINGS

Live content and networking for all regions
Take a look at what time live content will be for you

REAL TIME
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WHAT TIME WILL LIVE CONTENT BE HAPPENING FOR YOU ON 6 & 7 OCTOBER?



**CHECK OUT
THE AMERICAS
AGENDA AND
SPEAKERS
NOW**

**CHECK OUT
EMEA
AGENDA AND
SPEAKERS
NOW**

**CHECK OUT
ASIA-PACIFIC
AGENDA AND
SPEAKERS
NOW**

Join your 'Home' time zone session, or get up early and stay up late to get involved in it all live.

You can watch everything back (except virtual roundtables).

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EMEA TIME ZONE

DAY ONE: 6 OCTOBER

Hour 1: The Shift

IMPLEMENTATION AT SCALE: The Sport Positive Summit Group Discussion

How can we now urgently implement climate action through our organisations, partners, sports, cities and communities faster and at scale?



Lindita Khaferi-Salihi
Business Engagement in Climate Action,
UN CLIMATE CHANGE



Lucy Hunt, Ocean Impact Director
THE OCEAN RACE



MODERATOR: Claire Poole,
Founder
SPORT POSITIVE



Julie Duffus, Head of Sustainability,
INTERNATIONAL OLYMPIC COMMITTEE



Eliot Whittington, Chief Systems
Change Officer
CAMBRIDGE INSTITUTE FOR
SUSTAINABLE LEADERSHIP



Hour 2 & 3: ACCELERATE ACTION & PROVE IMPACT



Choose your stream live or move around different sessions or discussions that you like. Get access to recordings afterwards. You won't miss a thing. ----->

The Business Case

The connection between sustainability, commercial benefits and organisational value.

The multiplier effect of unity and alignment



Ian Moffitt
IMG



James Schofield
IMG



Will Stumbers
IMG

Partnerships that deliver impact, business goals and engagement: LFC x Husqvarna



Rishi Jain, Director of
Impact,
LIVERPOOL F.C.



Margaretha Finnstedt,
Director of Thought
Leadership,
HUSQVARNA GROUP

Sustainability & commercial strategy at a start-up sports rights holder



Matt Bailey,
Head of Strategy and Commercial
DESERT VIPERS

Sustainability, translated - from ESG to value



Cecilie Monk, Sustainability Manager,
FC COPENHAGEN & PARKEN SPORT & ENTERTAINMENT

From athlete advocacy to business shift



Björn Sandström
Former elite Cross-country skier
Project Manager for Sustainability and Sports

Risk & Resilience

Build resilience and manage risk in a changing world.

Assessing heat hazards, driving action & shifting cultural norms



Denise Ludlam,
Environmental Sustainability
Strategic Lead,
SPORT ENGLAND



Ben Read,
Managing Director,
VOLUME 1 CLIMBING

Adverse weather risk management at World Athletics



Stéphane Dezerable
Senior Consultant
WORLD ATHLETICS



Frédéric Garrandes,
Scientific Manager,
WORLD ATHLETICS



Stéphane Bermon
Director of the Health and Science Department
WORLD ATHLETICS

Reduce greenwashing risk and strengthen reporting resilience



Rafa Muela-Pastor,
General Manager,
Foundation
REAL BETIS BALOMPIE



Inês Ribeiro, Quality and
Environmental Manager,
FC PORTO



Anneke Siebert
CSR - Koordinatorin
TSG HOFFENHEIM 1899



Alessio Novi, Ph.D.
Sustainability Researcher and
Consultant
Scuola Superiore Sant'Anna
Pisa

Storytelling

Integrate messaging to truly cut through.

Back of the net! How the 2026 World Cup moved the goal posts for climate on screen



Caroline Meaby,
Head of Programmes
& Engagement,
OKRE



Jeremy Mathieu,
Head of
Sustainability,
ITV

Title TBC



Julia Palle, VP
of Sustainability
FORMULA E



Bruno Dauti, Corporate
Sustainability Manager,
FORMULA E

Using science to de-risk sustainability communication: Campaign testing, backlash response and real impact



Jan Breitsohl, Associate Professor,
UNIVERSITY OF GLASGOW

Stop searching, start noticing: The stories Munster almost missed



Laura Lahiff, Sustainability Lead,
MUNSTER RUGBY

Liberty Global's future sustainable investment roadmap



Eke Vermeer, VP CSR and Public Affairs
LIBERTY GLOBAL

Reduce Impact

Reduce environmental and operational impacts.

Data in Action: Insights from The Sports Impact Report



Nicolas Bonneau,
Digital Sport
Transformation
Leader
DECATHLON



Maëli Besson
Agency Founder &
Specialist in the Ecological
Transition of Sport
SPORT 1.5

FC Barcelona: Closing the loop, creating more value



Jordi Portabella i Calvete
Director of Sustainability
FC BARCELONA

Fuel performance and reduce impact: Centring food to reduce emissions



Susanna Sieff,
Sustainability
Director
FIS



Olle Danielsson Klippinge,
CEO
FIS ALPINE SKI WORLD
CUP ARE



Anna-Karin Quétel, Director of PLATE
STOCKHOLM RESILIENCE CENTRE

Governance

Standards & leadership driving measurable change.

Solid foundations: Golf Ireland's story of governance, buy-in and real investment in sustainability



Ann Courtney,
Head of
Sustainability,
GOLF IRELAND



Grainne Kelliher,
Sustainability Consultant,
GOLF IRELAND

Applying a sport ESG toolkit to identify strengths, weaknesses or your starting point



Daesung Choe, General Manager,
ESG & Performance Management
KSPQ

Turning ESG reporting into action: How clubs actually do it



Dr. Gaia Pretner,
Head of
Sustainability
EFC



Aoife Burns, Social &
Environmental
Sustainability Officer
DROGHEDA UNITED FC



Guy Rippon, Social Impact and Community Director
ASTON VILLA FC

Social Impact & Community

Sport for good, impact and outcomes.

Connected by Our Nature: Lessons from building a nature strategy



James Beale,
Head of Sustainability & Community,
BRENTFORD F.C.

From the football field to the frontlines of climate change



Karishma Ali, Founder & CEO,
KARISHMA ALI FOUNDATION

Community renewable energy: The secret, incredible win for club and community



Katie Cross, CEO
PLEDGEBALL



TBC



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EMEA TIME ZONE

DAY TWO: 7 OCTOBER

90 MINS: PEER-TO-PEER AND CURATED INTERACTIVE ROUNDTABLES

LIVE ONLY

Prioritizing impact in 2026: Assess your sustainability progress, set priorities and learn from peers



Damian Foxall,
Managing Director
**FOXALL MUNRO/
11TH HOUR RACING**



Amy Munro,
Director,
**FOXALL MUNRO/
11TH HOUR RACING**

The race to make sport travel default sustainable



Angelie Moledina, Chief Impact and Operations Officer
SUSTAINABLE MARKETS INITIATIVE

Unseen environmental justice and human rights frontlines in sport



Shubham Jain,
Education and Policy Researcher,
CAMBRIDGE UNIVERSITY

From report to reality: Shaping the future of sustainable sport



Nicolas Bonneau,
Digital Sport Transformation
Leader, **DECATHLON**



Emma Foster-Geering, Head of ESG
**WORLD FEDERATION OF THE SPORTING
GOODS INDUSTRY (WFSGI)**

Knowledge without borders: Transferring insights across continents



Pragnya Mohan, Triathlete, Founder
EK BETI, EK CYCLE

Designing out waste: Idea-jam for circularity in sport

Unlocking truly sustainable venues

How can we unlock collective action across sport?

Making conservation and nature part of your sustainability strategy

How we can embed sustainability in partnerships, commercials and revenue generation

Open networking: share your biggest challenge, opportunity, or insight that can help others

90 MINS: ACCELERATE ACTION & PROVE IMPACT

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Business & Commercial

Respond to shifts and be better placed to thrive in an increasingly uncertain future.

Together for Impact: How UEFA's and Schwarz Group's strategic partnership is strengthening European football



Evelyn Holderbach, Senior Sustainability Commercial Expert,
UEFA



Sébastien Klotz, Senior Sponsorship Manager,
UEFA



Thomas Bullitta, Head of Sports Partnerships,
LIDL INTERNATIONAL



Marcus Bocklisch, Waste & Recycling Management Expert
PREZERO

The strategic role of sponsorship in driving sports sector transformation



Julien Pierre, Founding President,
FAIR PLAY FOR PLANET

Comms, Content & Marketing

Connect sustainability to comms priorities, audiences and objectives.

Sending it for climate: Mobilising athletes and alliances for systemic change



Catherine Ainsworth, CEO,
PROTECT OUR WINTERS UK



Dom Winter, Head of Advocacy,
PROTECT OUR WINTERS UK

People Move ESG



Greta Bodino, Chief People, Culture & ESG Officer
JUVENTUS FC

Lessons from translating climate science with comedy and creating a movement



Nick Oldridge, Co-Founder
CLIMATE SCIENCE BREAKTHROUGH & NATIONAL EMERGENCY BRIEFING

Operations

Reduce environmental and operational impacts.

The Long Game: 18 years of sustainability at Roland-Garros



Viviane Fraisse, Direction Engagement & Héritage
Directrice Adjointe,
FÉDÉRATION FRANÇAIS TENNIS



Claire Halle, Responsable RSE,
FÉDÉRATION FRANÇAIS TENNIS

Social Procurement



Yoan Noguier, Co-Founder & CEO,
YUNUS SPORTS HUB

Systems Change

Systems thinking to supercharge progress towards shared goals.

Innovative collaborative action: Aligning purpose, stakeholders, and legacy via Formula E's Better Futures Fund



Raffy Gordon-Saker, Senior Sustainability Manager
FORMULA E

Community, belonging and climate action



Hannah Mansour, Director of ESG,
ARSENAL FOOTBALL CLUB

Everyone's Game FC: Building a culture of belonging



Dr. Gaia Pretner, Head of Sustainability
EFC



Ebru Köksal, Chair,
WOMEN IN FOOTBALL

Strategy

Integrate sustainability for organisational resilience, growth and reputation

REDY: Win in all fields



Henrique Conceição, Head of Sustainability
SPORT LISBOA e BENFICA

Sport as a powerhouse for change: Behaviour, innovation and impact



Dr. Arouge Agha, Sustainability Manager,
ETHARA

Evolution of sustainability in major sports events: Insights from the mega-events database



Ioannis Konstantopoulos, FNS Researcher
UNIVERSITY OF LAUSANNE

Changing the game - Sustainability in African sport



Prince Osiadian, Founder,
SUCCA AFRICA

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ASIA-PACIFIC TIME ZONE

DAY ONE: 6 OCTOBER

HOUR 1: THE SHIFT

STEWARDSHIP AT SCALE: The Sport Positive Summit Group Discussion

How can we now urgently embed climate action into the stewardship of our organisations, sports and communities faster and at scale?

JOIN LIVE

WATCH BACK



**MODERATOR: Sheila Nguyen, Co-Founder and Non-Executive Director
SPORT ENVIRONMENT ALLIANCE**



**Rhydian Cowley, Australian Racewalker
TRIPLE OLYMPIAN, CLIMATE ADVOCATE**



**Jamie Farndale, General Manager, Club
Development & Sustainability
HONG KONG CHINA RUGBY**

WE ARE PLACING GREAT SPEAKERS INTO THIS DISCUSSION SHORTLY, AND DON'T FORGET AUDIENCE PARTICIPATION IS A CRITICAL ELEMENT. KEEP CHECKING BACK FOR MORE INFORMATION.

HOUR 2 & 3: ACCELERATE ACTION & PROVE IMPACT

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The Business Case

The connection between sustainability, commercial benefits and organisational value.

Risk & Resilience

Build resilience and manage risk in a changing world.

Storytelling

Integrate messaging to truly cut through.

The power of sport: The Liverpool way of driving commercial growth through purpose & sustainability



**Mikio Yoshimura, Senior Sales, Global Partnerships Sales Team
LIVERPOOL FOOTBALL CLUB**

Insights from launching an Impact League off the pitch



**Jamie Farndale, General Manager, Club Development & Sustainability
HONG KONG CHINA RUGBY**

Keeping sport alive: Building climate resilience



**Takashi Yamagami, Chair
JAPAN RUGBY FOOTBALL UNION**



**Dr. Hiroshi Hasegawa, Associate Professor,
UNIVERSITY OF HIROSHIMA**



**Dr. Yoshio Takahashi, Professor,
UNIVERSITY OF WASEDA**



**Naoko Imoto OLY, Executive Director,
SDGs IN SPORTS**

Stepping up to the plate: Telling baseball's green story



**Melanie Lee, Senior Director, Ballpark Operations
MAJOR LEAGUE BASEBALL**

Turning up the heat: Calling out fossil fuel sponsorship at the Tour Down Under



**Nicola Barr, Project and Engagement Director,
FRONTRUNNERS**

Roots and arenas: Designing eco-centric futures through applied narrative practices



Imon Raza, CLIMATE STORYTELLER & DESIGNER

Reduce Impact

Reduce environmental and operational impacts.

Governance

Governance, standards and leadership driving measurable change.

Social Impact & Community

Sport for good. Social impact and community outcomes.

AFL x SisterWorks: Turning textile waste into opportunity



**Rita Nehme, Head of Sustainability,
AFL**

Building a local energy and food system through solar sharing



**Gengo Seta, Board Member & Executive Officer,
FC MITO HOLLYHOCK**



Additional speaker and session to be placed here shortly

Driving league-wide climate action: What we've learned so far



**Takayuki Tsuji, Sustainability Executive Officer
J. LEAGUE**

From strategic intent to measurable transformation in 18 months



**Kim Crane, President
PADDLE AUSTRALIA**

Applying a sport ESG toolkit to identify strengths, weaknesses or your starting point



**Daesung Choe, General Manager, ESG & Performance Management
KSPO**

The missing score: Measuring and accelerating sustainability in youth sports



**Rishi Tandon, Founder,
YESS**

Why golf's licence to operate starts and ends with community benefit



**Abby Freney, National Club Experiences Manager,
GOLF AUSTRALIA**

Sea Change: Connecting clubs, communities and our coast



**Alisa Torgersen, Education Lead
YACHTING NEW ZEALAND**

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ASIA-PACIFIC TIME ZONE

DAY TWO: 7 OCTOBER



90 MINS: PEER-TO-PEER AND CURATED INTERACTIVE ROUNDTABLES

Prioritizing impact in 2026: Assess your sustainability progress, set priorities and learn from peers



Meghan Reilly, Program Development Consultant
11th HOUR RACING



Kristi Wilson, Project Manager and Digital Consultant
11th HOUR RACING

Changing the future of sport with renewable energy



Takayuki Tsujii, Sustainability Executive Officer
J. LEAGUE



Gengo Seta, Executive Officer
FC MITO HOLLYHOCK



Masaki Hamaguchi, Board Director, Head of Sales & Sustainability
KASHIMA ANTLERS

Making conservation and nature part of your sustainability strategy

Designing out waste: Idea-jam for circularity in sport

Unlocking truly sustainable venues

How can we unlock collective action across sport?

How we can embed sustainability in partnerships, commercials and revenue generation

Reduce what you control: Minimising sport business and team travel

Open networking: share your biggest challenge, opportunity, or insight that can help others

90 MINS: ACCELERATE ACTION & PROVE IMPACT

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Operations

Reduce environmental and operational impacts.

The Quadruple Helix in action: Evolving Taiwan's Green Running Race Alliance into a full sport coalition



Dr. Kevin Huang, Professor,
NATIONAL TSING HUA UNIVERSITY

Building Good Supply into the 2032 Olympics



Mark Daniels, Founder and Board Member,
SOCIAL PROCUREMENT AUSTRALASIA

Comms, Content & Marketing

Connect sustainability to comms priorities, audiences and objectives.

More Than a Mascot: How Richmond Turned Club Identity into Comms and Conservation



Michael Lacy, General Manager Environment, Social & Governance
RICHMOND FC

Strategy

Integrate sustainability for organisational resilience, growth and reputation

A Grand Slam approach to sustainability, circularity and disclosure



Matthew Nicholas, Director of Sustainability,
TENNIS AUSTRALIA

Collaboration, innovation and nature: A holistic strategy to reduce impact and improve society



Tatsushi Furuta, Chief Sustainability Officer,
HONDA MOBILITY CORPORATION,
SUZUKA CIRCUIT

Business & Commercial

Respond to shifts and be better placed to thrive in an increasingly uncertain future.



Additional speakers and sessions to be placed here soon

Systems Change

Systems thinking to supercharge progress towards shared goals.

Sport Forever: How innovation, storytelling and funding through sport can drive societal change



Joanne Bowen, CEO,
CRICKET FOR CLIMATE

Polluted sport: centring young athletes to reimagine the future



Prof Holly Thorpe, School of Sport and Human Movement Studies, and Associate Dean Research, Division of Health,
UNIVERSITY OF WAIKATO



Hunter Clapham, Rower and Head Boy
GISBORNE BOYS HIGH SCHOOL

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THE AMERICAS TIME ZONE

DAY ONE: 6 OCTOBER

OUR 1: THE SHIFT

IMPLEMENTATION AT SCALE: The Sport Positive Summit Group Discussion

How can we now urgently implement climate action through our organisations, partners, sports, cities and communities faster and at scale?



Norman Vosschulte,
VP of Fan Experience & Sustainability
PHILADELPHIA EAGLES



MODERATOR:
Claire Poole, Founder
SPORT POSITIVE



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OUR 2 & 3: ACCELERATE ACTION & PROVE IMPACT



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The Business Case

The connection between sustainability, commercial benefits and organisational value.

Impact is good business: Lessons from building purpose-driven ventures



Julia Vergueiro, Co-Founder,
NOSSA ARENA

Your blueprint: High-impact local partnerships that bring commercial and community gains



Brazos Barber, Director of Sustainability,
PGA TOUR

Integrating sustainability across the business - Working to create commercial value & impact



Annie Horn, Associate VP, Social Impact & Inclusion & Sustainability
NBA

The multiplier effect of unity and alignment



Speakers TBC
IMG



Speakers TBC
IMG

Risk & Resilience

Build resilience and manage risk in a changing world.



Eve Joseph,
Head of Social Impact,
BRITISH TRIATHLON

The architecture of resilience: Moving the sports industry from a la carte sustainable measures to true community stewardship



Aileen McManamon,
Chair,
GREEN SPORTS ALLIANCE



Additional speakers and sessions to be placed here soon



Additional speakers and sessions to be placed here soon

Storytelling

Integrate messaging to truly cut through.

The Climate X



Shaun Hoyte, Founder and Adjunct Professor,
SEED/COLUMBIA UNIVERSITY

Live Q&A: Unlocking sport's climate comeback with Dr Katharine Hayhoe



Dr. Katherine Hayhoe,
Climate Scientist,
TEXAS TECH UNIVERSITY



Lewis Blaustein,
Founder,
ECOATHLETES

Storytelling as a climate tool for the sporty and curious



Dr. Jessica Murfree, Assistant Professor and ACCESS Research Lab Director,
THE UNIVERSITY OF NORTH CAROLINA AT CHAPEL HILL

Sport as a cultural barometer of the climate crisis



Sammy Roth,
Climate Columnist & Storyteller,
CLIMATE COLORED GOGGLES



Allen Hershkowitz
Environmental Science Advisor,
NEW YORK YANKEES



Melissa Humana-Paredes,
Athlete/Olympian
ECO ATHLETES CHAMPIONS TEAM

Reduce Impact

Reduce environmental and operational impacts.

Beyond the numbers: How carbon accounting drives better decisions



B Treat, VP Sustainability,
SEATTLE KRACKEN/CLIMATE PLEDGE ARENA

From the field to society: Building more than a football team



Fernando Monfardini, Compliance, Data Protection & ESG Officer,
ATHLETICO MINEIRO SAF

Moving sport forward: Tackling the sustainable transport challenge



Ashley Gladney, Sustainability Program Manager, Charlotte Region Visitors Authority | Spectrum Center

Sustainability in action: Environment, inclusion, and social commitment



Ramiro Pazos, Sport Sustainability Specialist,
RACING CLUB

Governance

Governance, standards and leadership driving measurable change.

Sustainability initiatives and progress for the LA28 Games



Becky Dale, VP Sustainability,
LA28

6 keys to finding success as a sustainability leader in sport



Riley Nelson,
Head of Sustainability,
NASCAR

From the slopes to the strategy: Embedding sustainability locally



Juan Rodrigo Fernandez, FASA in the FIS Sustainability Working Group
ECOFASA



Augusto Capone, Communication and Education Lead
ECOFASA

Social Impact & Community

Sport for good. Social impact and community outcomes.

The club as a protective environment: Sport and mental health in childhood



Lucia de la Vega,
Executive Director,
FUNDACION RIVER PLATE



Felipe Llorente,
President
FUNDACION RIVER PLATE

Change the game from where you are



Ethan Staddon
Rugby Union Player
BRISTOL BEARS

Creating a fairer future for women through sport



Kathleen Stroia, Head of Performance Health
WTA



Ash Keber, VP of Player Relations
WTA

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THE AMERICAS TIME ZONE

DAY TWO: 7 OCTOBER

90 MINS: PEER-TO-PEER AND CURATED INTERACTIVE ROUNDTABLES

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Prioritizing impact in 2026: Assess your sustainability progress, set priorities and learn from peers	 Meghan Reilly , Program Development Consultant  Damian Foxall , Managing Director Foxall Munro/11 th Hour Racing
Connecting with fans and stakeholders on local leadership through conservation and nature	 Zach Ruiz , Sustainability Manager, MIAMI HEAT
Athlete engagement: From speaking up to taking action	 Samuel Mattis , Olympian/Athlete Relations Lead, THE LONG GAME
Communications Workshop: How to talk about food and climate in sports	 Eve Turow-Paul , Founder & Executive Director, BITE
Designing out waste: Idea-jam for circularity in sport	 Lauren Teague , Founder, FANWAGN
Unlocking truly sustainable venues	 Bill Squires , Chief Venues Officer for the FIFA Men's World Cup 2026 New York New Jersey Host Committee
How we can embed sustainability in partnerships, commercials and revenue generation	
How can we unlock collective action across sport?	
Reduce what you control: Minimising sport business and team travel	
Open networking: share your biggest challenge, opportunity, or insight that can help others	

90 MINS: ACCELERATE ACTION & PROVE IMPACT

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Business & Commercial	Comms, Content & Marketing	Strategy	Operations	Systems Change
Respond to shifts and be better placed to thrive in an uncertain future. The hidden commercial opportunity of sports apparel  Joanna Czukowna, CEO, STHREAD  Additional speakers and sessions to be placed here soon  Additional speakers and sessions to be placed here soon  Additional speakers and sessions to be placed here soon	Connect sustainability to comms priorities, audiences and objectives. See yourself in the story: Sport, climate & connection  Emma Stewart, Leadership Team CLIMATE SPRING Helping fans Live Greener on game day and every day  Brittany Saulsbury, Director of Facility Operations & Sustainability PORTLAND TRAILBLAZERS AT THE ROSE QUARTER Climate engagement by content creators: a World Cup docuseries  Katie Cross, CEO PLEDGEBALL  Alex Money, Content Creator, Presenter, Podcaster The Different Knock  David Powell, Climate Communications Expert & Podcaster THE LOCAL STORYTELLING EXCHANGE	Integrate sustainability for organisational resilience, growth and reputation From launch to 2 years in: Perspectives on the sustainability strategy journey  Sasha Sutherland, Director BARBADOS OLYMPIC COMMITTEE  Diane Henderson, President TRINIDAD AND TOBAGO OLYMPIC COMMITTEE  Additional speakers and sessions to be placed here soon  Additional speakers and sessions to be placed here soon	Reduce environmental and operational impacts. No fan left behind: AC Sparta Prague for everyone  Irena Smetanova, CSR Manager AC SPARTA PRAHA How the Zurich Classic turned a recycling challenge into a ripple effect  Megan St Germaine, Head of Corporate Events & Brand Partnerships, ZURICH INSURANCE  James Karst, Communications Director, COALITION TO RESTORE COASTAL LOUISIANA Sustainability: The challenge for the sport in LatAm and the Global South  Guillermo Castro Salgado, Founder ACTING GREEN FORUM	Systems thinking to supercharge progress towards shared goals. From sport to systems change - Aligning culture, values, and community  Danielle Doza, VP of Sustainability and Environmental Services CLEVELAND CAVALIERS, ROCK ENTERTAINMENT GROUP UN decade of sustainable transport: Rethinking how sport moves  Isabella Burczak, Cycling for All & Sustainability Manager UNION CYCLISTE INTERNATIONALE (UCI)  Jen Cerullo, Sustainability Manager WORLD TRIATHLON  Pierre Villez, F1 & Sport Sustainability Lead FEDERATION INTERNATIONALE DE L'AUTOMOBILE (FIA)  Dr Madeleine Orr, Assistant Professor, UNIVERSITY OF TORONTO

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